

2008/09

**SERVICE DELIVERY
AND BUDGET
IMPLEMENTATION PLANS**

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Mangaung Service Delivery and Budget Implementation Plan

The development of Service Delivery and Budget Implementation Plans (SDBIPs) is a requirement under Municipal Finance Management Act (MFMA) and gives effect to the municipality's Integrated Development Plan (IDP) and annual budget in Mangaung. These are integral to the implementation and entrenchment of our performance management system. The SDBIP facilitates accountability and transparency of the municipal administration and managers to the Council and Councillors to the community. It also fosters the management, implementation and monitoring of the budget, the performance of top management and the achievement of the strategic objectives as laid out in the IDP.

The SDBIP enables the Municipal Manager to monitor the performance of senior managers, the mayor to monitor the performance of the municipal manager and for the community to monitor the performance of the municipality as each activity contains outputs, outcomes and timeframes. The SDBIP is compiled on an annual basis and includes a 3 year capital budget programme.

The SDBIP is yet another step forward to increasing the principle of democratic and accountable (local) government as enshrined in Section 152(a) of the Constitution.

As a designated high capacity municipality, Mangaung Local Municipality must develop SDBIPs as part of its comprehensive planning and budgeting process for the 2008/2009 financial year in line with the guidelines and requirements issued by the National Treasury.

The SDBIP is defined in chapter 1 of the MFMA as follows - "a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate -

(a) projections for each month of -

- (i) revenue to be collected, by source; and
- (ii) operational and capital expenditure, by vote;

(b) service delivery targets and performance indicators for each quarter".

This plan serves as an input into the performance agreements of the Municipal Manager as well as the top management. It also forms the basis for the monthly, quarterly, mid-year as well as annual performance assessment report.

The SDBIP is in essence the management and implementation tool which sets in-year information such as quarterly service delivery and monthly budget targets and links each service delivery output to the budget of the municipality. It further indicates the responsibilities and outputs for each of the senior managers and the top management team, the resources to be used and the deadlines set for the relevant activities.

The SDBIPs as business plans of the municipality reflect information relating to the relevant directorate, division, responsible person as well as the objectives and KPI's. Each Executive Director is responsible for the monitoring and reporting on his or her directorate in line with the deadlines for reporting as set out below.

- Quarterly report (30 days after the end of each quarter)
- Mid-year assessment (by 25 January of each year)

- Annual report (to be completed by the end of January each year)

Besides the above, the finance directorate under the supervision of the Chief Financial Officer (CFO), also has a specific responsibility to report on financial matters on a monthly basis as part of its support to the City Manager.

Approval of Service Delivery and Budget Implementation Plans

Being a management and implementation plan (not a policy proposal) the SDBIP is not required to be approved by the council. The approval of the SDBIP is a competence reserved for the Executive Mayor in terms of section 53 of the MFMA. This section requires him or her to take all reasonable steps to ensure that the SDBIP is approved within 28 days of the final budget approval.

MLM's SDBIP was developed along with the IDP and budget, and the top layers were approved by Council along with the IDP and budget documents on 20 June 2008. All levels of the SDBIP will be formally approved by the Executive Mayor and thereafter circulated to the ward committees and general public.

Budget Process Overview

The Municipal Systems Act and Municipal Finance Management Act govern the preparation of the municipal budgets and also set timelines for budget approval. Parallel to these legislations, the Property Rates Act and Division of Revenue Act provide to the Municipality to develop tariff policy which governs the determination of tariff structure within the Municipality. The policy outlines the key principles that need to be considered when determining tariffs.

The Municipal Finance Management Act explicitly defines the budgeting process which municipalities must follow in compiling their annual budgets and subsequently their approval. The budget process is an effective process that the Municipality must undertake to ensure good governance and accountability. The budgeting process outlines the current and medium term scenario that the Municipality will follow in order to deliver on the Constitutional and other legislative mandates. Both the integrated development planning and budgeting processes allows the community and stakeholders to be optimally involved and thus influence the municipal resource allocations.

In terms of the Municipal Finance Management Act section 16(2), the Mayor must table a draft budget at a Council meeting at least 90 days before the start of the budget year. Whilst section 24 of the Municipal Finance Management Act requires the Municipal Council to consider approval of the annual budget at least 30 days before the start of the new budget year.

The compilation of the 2008/09 – 2010/11 budget process commenced with the Dialogue held in 21 - 23 October 2007. The Dialogue undertook a strategic assessment of both financial and non-financial past performance so that a collective resolve for a common purpose and performance enhancement is forged. This was also undertaken considering the National Treasury budget parameters which include the growth of the budget and guidelines on CPIX increases.

Under normal circumstances the budget of the Municipality would be influenced by the extensive consultation with community and stakeholders through identified programmes, projects and services. The 2008/09 budget process however, digressed from this normal process in that the focus was put on the 2010 Soccer World Cup priorities. In tandem to this, there was the need to assess whether the Municipality has been able to realise both its past and current objectives and priorities, and most significantly the impact of the programmes, projects and services in the community.

During December 2007 to February 2008 each directorate presented their budget principle approval to Finance Directorate. The Budget Committee in consultation with the Directorate undertook a deliberate assessment of the budget proposals in order to determine appropriate budget allocations. Draft Medium-Term Operating and Capital estimates were then decided upon for all directorates.

In line with Municipal Finance Management Act, the Draft Medium-Term Budget for the 2008/09 to 2010/11 was tabled in Mangaung Council for consideration on the 31st March 2008. Immediately after the annual budget was tabled and in accordance with Chapter 4 of the Municipal Systems Act, the annual budget together with the proposed tariffs were made public and the local community and stakeholders were invited to submit their representations. This public consultation process was open to local community and stakeholders as per the requirements of the Municipal Systems Act.

Community Participation Process

The Executive Mayor managed the whole process of IDP formulation, public participation, budget formulation including the setting of tariffs. As part of the Municipality's consultative process, various internal and external engagements started in October 2007. The process was preceded by Dialogue with Directorates reviewing performance in the form of progress made in achieving our developmental goals and targets for the period 2006 to 2007. The presentations depicted developmental goals, strategies, programmes and projects as they appear in the IDP and showed linkages including how much Directorates have spent the budget in attaining those.

The residents and all other stakeholders were given an opportunity to interrogate and comment, or make decisions on the IDP in the form of feedback sessions by Directorates.

During the month of April and May 2008, Mayoral Committee considered various service plans, tariffs reports and proposed budgets of the relevant directorates. The rationale behind this whole exercise was to consult all political parties and get their input and opinions before the budget is finally approved.

The Medium-Term Budget presented here has been refined to take into account the outcome of consultations with various portfolios and other stakeholders.

Table 1: Public participation time schedule for the IDP and Budget

Date	Activity
Budget Framework	
September 2007	Preparation of budget framework to provide parameters and request budget inputs for the 2008/10 budget
Submission of Budget Inputs	
November 2007	EDs to submit directorates budget inputs Capital projects submitted through IDP process
Draft Entity Budget	
January 2008	Centlec to submit draft 2007/08 budget for consideration
Budget Review	
January 2008	Review of current budget and preparation of adjustment budget
IDP Budget Conference	
March 2008	Discuss budget inputs, link capital and operational plans to IDP and determination of preliminary tariffs
April 2008	Draft Budget

Date	Activity
	Submit draft multi-year operational and capital budget to Council, Provincial Treasury, DLG&H, DPLG and National Treasury
April-May 2008	Public Consultation Process Public consultation on draft budget throughout the municipality
May 2008	Respond to Public Comments Responding to public comments and sector comments and incorporate recommendations into draft IDP and budget where possible
May 2008	Approval of Draft Budget Approve draft multi-year operational and capital budget

Linking the SDBIPs to the IDP

Integrated Development Planning requires many different planning processes to be brought together and co-ordinated. In terms of linking service plans or service delivery and budget implementation plans of the individual directorate in the Municipality with the other planning processes in the IDP, the directorates routinely produce operational plans, capital plans, annual budgets, institutional and staffing plans, etc to take the IDP forward. Clearly it is not feasible to include all of this detail within the IDP document.

The municipal administration is divided into different directorates and sub-directorates, all of which deliver services. Some sub-directorates focus on serving the citizens of Mangaung, such as the Roads and Stormwater, Water and Sanitation, Social Development, Parks and Recreation, whilst other are more concerned with internal affairs, such as the Corporate Services. Broadly speaking directorates can be divided into two types – those that are funded by property rates (such as roads) and that are funded by income from tariffs (such as water or electricity). All the directorates which constitute the Mangaung Municipal Administration are headed by Executive Directors, all of who account to the City Manager.

The implementation of the SDBIP is categorised in terms of votes as prescribed by the MFMA. The votes indicate a budget allocation for Core Administration and Centlec as a Municipal Entity providing electricity as outlined below:

Core Administrative Votes
Office of the City Manager
Corporate Services
Finance
Community and Social Development
Economic Development and Planning
Infrastructural Services
Miscellaneous Services
Housing
Fresh Produce Market
Water Services
Electricity Services

Top-Level SDBIP Targets and Indicators

The SDBIPs are required to include targets for the activities that will be undertaken, for physical and measurable progress as well as financially. The top level of the SDBIP includes measurable performance objectives in the form of service delivery targets and performance indicators that are provided to the community, that is, what impacts it seeks to achieve. These are drawn from the IDP programmes, services and activities that are relevant to each specific directorate as well as the statutory plans that the Directorate are responsible for. The SDBIPs therefore are the key mechanisms for monitoring the different responsibilities and targets that each Directorate must fulfil in meeting service delivery needs provided to the community.

The SDBIP is conceptualised as a layered plan, with consolidated service targets and quarterly to annual deadlines and linking those targets to senior management. The City Manager's scorecard represents the consolidation of all the Municipal's detailed performance indicators and service delivery targets as contained in each Directorate's SDBIP. The community and stakeholders can review these targets and performance in achieving them during the IDP process. The SDBIPs are therefore living documents that must be reviewed on an annual basis and it therefore need to be publicised so that the public is provided with information on service delivery.

The 2008-09 top-level SDBIP has been conceptualised using the guideline below:

Table 2: Top-level SDBIP

Thrusts	Key Performance Area	Key Performance Indicators
Economic growth and development	Improving economic growth and creation of jobs	<ul style="list-style-type: none"> ▪ Increase in number of formal sector jobs ▪ Reduce unemployment rate ▪ Improve performance and service delivery to rural residents ▪ Increase in agricultural activity and growth of rural economy ▪ Decrease in rural-urban migration ▪ Develop and grow key economic sectors ▪ Expand support to SMMEs businesses
Community resilience and self-reliance	HIV infection and the impact are reduced	<ul style="list-style-type: none"> ▪ Increase investment in dealing with HIV ▪ Develop community-based services for those affected
	Safe and secure municipal environment	<ul style="list-style-type: none"> ▪ Crime hotspots are eliminated ▪ Crime levels reduced ▪ Traffic control and management
	Sustainable human settlements	<ul style="list-style-type: none"> ▪ Reduce the housing backlog ▪ Provide a range of tenure options ▪ Formalisation of informal settlements and fast-track township establishment
	Education	<ul style="list-style-type: none"> ▪ Improved matric pass rate ▪ Increase the literacy levels ▪ Promote easy access to post school education and training opportunities at all levels
Service excellence and sustainability	Provision of well maintained and efficient infrastructure basic services to formal households and residents	<ul style="list-style-type: none"> ▪ Extension of basic infrastructure services to formalised residents at appropriate and sustainable levels ▪ Reduction of infrastructural backlogs

Thrusts	Key Performance Area	Key Performance Indicators
		<ul style="list-style-type: none"> ▪ Maintenance on roads and stormwater infrastructure, water and sanitation ▪ Reconnection and conversion of electricity supply from conventional to pre-paid meters to registered indigent households ▪ Transfer of electricity supply meters from shacks to all completed RDP houses ▪ expand services but within existing budget framework through getting out of non-core businesses
	Continuing to be financially viable	<ul style="list-style-type: none"> ▪ Improve revenue collection ▪ Debt management and control ▪ Find alternative sources of funding ▪ Improve and maintain credit rating ▪ Supply chain management processes support speedy delivery of services ▪ Increase the ability to spend and deliver services
Promoting civic leadership and a common approach	Overcoming fragmented approach to common vision	<ul style="list-style-type: none"> ▪ Using IDP to build commitment from stakeholders ▪ Establish transparent common oversight mechanisms, eg using portfolio committees Strengthening capacity of councillors and ward committees to govern MLM
Strategic projects		<ul style="list-style-type: none"> ▪ Inner city rejuvenation ▪ N8 development corridor ▪ Mangaung 2010 ▪ Transport logistic hub ▪ Tourism ▪ Investment promotion and incentive programme ▪ Inter-modal public transport

The table below outlines the Municipality scorecard indicating the key performance indicators and targets for 2008-09.

Table 3: Mangaung strategic scorecard

Priority Area	Objective	Key Performance Indicator	Baseline	5 year target	Performance Target 2008/09
Development - Promoting Economic Growth, Community Resilience and Self-Reliance					
Poverty Reduction	To ensure by 2011 poverty will have decreased by 10%	% Households earning less than R1100 real per month	50%	45%	40%
		Expanded Unemployment Rate	35%	32%	30%
Economic Growth	To ensure by 2011 that economic growth will have risen to 4.5% and 6000 new jobs will have been created	Increase in number of formal sector jobs	156 874	162 874 (+ 6000 jobs)	6000

Priority Area	Objective	Key Performance Indicator	Baseline	5 year target	Performance Target 2008/09
Community Resilience and Self-Reliance	To ensure that external stresses and shocks on communities have been reduced and that communities are better able to withstand these	HIV prevalence amongst antenatal women in Mangaung	29%	20%	18%
		Reported incidents of rape over previous 12 months	1 245	1 034	900
Service Delivery - Promoting Service Excellence					
Basic services available	To ensure that, by 2011, all households on formal erven will have access on their stand to a water connection, 85% to basic RDP standard sanitation, and 65% to a properly drained all weather street.	% of formal erven with access to a functioning basic water supply	72.60% (113 124)	100% on their stand	100%
		% Households that have access on their stand to at least a functioning basic sanitation	55.20% (86 410)	85%	100%
		% of population with accesses to a properly drained all weather streets.	50%	80%	80%
		To ensure that all households earning less than R 1100 per month receive free basic water and electricity.	% Households, earning less than R1100 per month, who receive free basic water and electricity	84%	100%
Service Satisfaction	To ensure that citizens are satisfied with the quality of service provision committed to by the Mangaung Municipality	% Households and commercial property owners satisfied with the quality of service provision in the Mangaung area, as determined by a citizen satisfaction survey	60% (2003/4)	80	80%
Community - based service delivery	To ensure the outsourcing of services, that are most effectively delivered by communities or SMMEs	No. of municipal services being provided through community-based service delivery mechanisms including local SMMEs	0%	5 services	2 services
Managing Resources Efficiently					
Financial Management	To ensure that the organisations finances are managed sustainably	Debt Coverage as defined in the Municipal Planning and Performance Management Regulations (2001)	8:1	5:1	5:1
		Outstanding Service Debtors to Revenue as defined in the Municipal Planning and Performance Management Regulations (2001)	69.4%	45.6%	45.6%
		Cost Coverage as defined in the Municipal Planning and Performance Management Regulations (2001)	4 months	>3 months	>3 months

Priority Area	Objective	Key Performance Indicator	Baseline	5 year target	Performance Target 2008/09
		Cash Collection defined as Cash Collected (last 12 months)/ Billings (last 12 months)	86.9%	97.5%	97.5%
		% of total capital budget spent to date in year	95.6%	95% of budgeted capital items	95%
		Salaries budget as % of total operating budget	31%	29.7%	29%
		Provisions for bad debt/ (billings less cash collected less operating grants)	85% of debt >120 days	R5 million plus surpluses	R20 m
Finance Leveraged	To ensure that required non-MLM resources are mobilised to support the IDP	% of capital resources to support projects that are sourced externally from MLM			
Skills of workforce	To ensure that the municipality invests in the skills of its employees to fulfil its roles, in line with its skills development plan	% of Mangaung Municipality's salary and wages budget that has been spent on training	0.56%	0.6%	0.6%
		% Skills levy received in rebate from the LGWSETA		70%	70%
Employment equity	To ensure that the municipality ensures representivity in line with its employment equity plan	% employed in the three highest levels of management who are Black people (African, Indian, Coloured)	6	70%	70%
		% employed in the three highest levels of management who are women	3	50%	50%
Information technology	To ensure that Mangaung staff is able to access relevant data through the IT system and that it is linked to a GIS system.	% Services with key data captured in a management and geographical information system		100%	100%
Governance - Promoting Civic Leadership and a Common Approach					
Common approach and programme	To ensure that Mangaung's programmes are aligned to the IDP	% of a municipality's capital budget spent on projects identified in the IDP	45%	80%	80%
	To ensure that there is an agreed approach and programme with key stakeholders that are needed to deliver elements of the IDP	% of targeted departments and agencies with whom MLM has a memorandum of understanding which is being implemented	0	100%	100%
Decision Making	To ensure that, the internal decision-making processes are efficient and effective	Average timespan between item being tabled on an agenda and a decision being taken, for	42	14	14

Priority Area	Objective	Key Performance Indicator	Baseline	5 year target	Performance Target 2008/09
		all items tabled at MAYCO over the last twelve months			
Public Participation	To ensure that citizens are given sufficient information, opportunity and encouragement to participate in and influence the affairs of the municipality	% of citizens perceiving this as at least good in citizen satisfaction survey	1.2% (10 000)	70%	70%
Civic leadership	To ensure that capacity of community leadership to support local development is strengthened	% of ward committees that have at least met monthly with a quorum	Zero (2001)	100%	100%

Three Year Capital Plan

The MFMA Circular 13 calls for the detailed three year capital works plan to ensure sufficient detail to measure and monitor delivery of infrastructure projects on a ward basis. Table 4 provides the three year capital expenditure of key projects and programmes to be implemented, whilst Table 5 define those at ward level across Mangaung Local Municipality. These programmes and projects support the 5 year IDP roll out and the service delivery agenda for the 2008/09 financial year. The approved medium term capital plan and budget of the Mangaung Local Municipality is indicated below:

Table 4: Medium term capital budget (2008/09 – 2010/11)

Core Administration	2008/09 Budget	2009/10 Budget Estimates	20010/11 Budget Estimates
Chief Operating Officer	0	0	0
Information Management	0	0	0
Project Management Unit	0	0	0
Corporate Management Support	0	0	0
Fresh Produce Market	0	0	0
Financial Management	0	0	0
Financial Systems	0	0	0
Revenue Management	0	0	0
Emergency Services	0	0	0
Health	0	0	0
Parks and Cemeteries	0	0	0
Traffic and Security	0	0	0
Social Development	0	0	0
Economic Development	0	0	0
Environmental Management	0	0	0
Planning	0	0	0

Property Management	0	0	0
Housing	5 031 640	2 540 750	1 568 000
Mechanical Services	0	0	0
Roads and Stormwater	72 391 540	92 165 300	85 287 600
Solid Waste Management	0	8 040 000	7 000 000
Water and Sanitation	58 035 480	300 806 000	225 029 800
Water	22 791 660	292 737 420	174 570 240
World Cup Office	440 141 875	292 500 000	17 207 000
Electricity Entity	129 041 723	289 790 057	364 435 947
Total Capital	727 433 918	1 408 138 177	954 419 507

Detailed Capital Projects for 2008/09 per Ward

In terms of detailing the capital projects, they are defined in terms of the name of the project with a description of what the project will deliver, the location of the project, the vote and the capital costs allocated. As will be noted, some of the projects have municipal wide implications, which will have benefit the community at large, for an example the 2010 World Cup Soccer projects.

Table 5: Capital projects by ward

Detailed Projects – 2008/09				
Unit	Ward	Projects/Services Description	Identified Project	Amount (R)
Roads and Stormwater	1	Tarring of roads with storm water control in Dispensary, Mochere, Lavers and Khumalo Streets.	Cape seal Thaka Street, lowered with kerb, channel and stormwater	700 000
	2	Tarring of roads and stormwater at the following streets in the order of priority: Abdurahaman and Cooper	Cape seal King Street, lowered with kerb, channel and stormwater	456 000
	3	Graveseal – Mahlatsi str, Tlhobelo str, Madolo str, portion of Mangengenene adjacent to school, Molatedi street	Cape seal Sefotlhelo Street, lowered with kerb, channel and stormwater	1 959 000
	4	Tarring of roads and stormwater in the order of priority: Motaung, and Mokoena in Phahameng	Cape seal Daka Street, lowered with kerb, channel and stormwater	900 000
	5	Construction of proper storm water drainage systems	Cape seal Singozi Street, lowered with kerb, channel and stormwater	1 436 400
	6	Gravesealing – From Atang P. School up to cnr Singonzo and Thakalekoala street, from NG Church past reservoir and sports centre through to Makoata road, from Lovers Inn Tavern up to	Cape seal Road 3, lowered with kerb, channel and stormwater Cape seal Main Road 577, lowered with kerb, channel and stormwater	775 000 575 000

Detailed Projects – 2008/09				
Unit	Ward	Projects/Services Description	Identified Project	Amount (R)
		Turflaagte road		
	7	Tar roads- Chris Hani and Peter Swartz	cape seal Thokozile Main Road 698, lowered with kerb, channel and stormwater	1 305 000
	8	Construction of quality tarred road in Bloemside Phase 3 - linked to house number 98959.	Cape seal Bloem Road 4, lowered with kerb, channel and stormwater	1 982 330
	9	Tarring of roads with stormwater provision at:	Cape seal Road 50, lowered with kerb, channel and stormwater	1 175 000
	10	Tarring of roads and gravelling streets linked to these house numbers in order of priority: 1. 21488-3940, 2. 21688-21750, 3. 3888-4138, 4. 21602-21574, 5. 21710-21724, 6. 23944-23943	Cape seal Main Road 979, lowered with kerb, channel and stormwater	1 125 000
	11	Tarring of streets in Turflaagte 1	Cape seal Chris Hani Main Road 702, lowered with kerb, channel and stormwater	1 350 000
	12	Tarring of roads, seal and stormwater control in Ipopeng & Turflaaget II 1. R1 linked to house number 3971 – 2. Turflaagte II & Phase 3 R2 linked to house 53986 , Chris Hani Phase 3 and Rocklands: Choeu-44327, Thabang-43604, Ramailane-44362, Turflaagte: Streets linked to the following house numbers: 1. 39628&20997, 2. R1 linked to house 39371.	Cape seal Choeu street, lowered with kerb, channel and stormwater	1 626 400
	13	Cape seal – Setlaba str, Chris Hani area, Makhaola str, Pampier, Motlohi str, Senyane str	Cape seal Moseme Street, lowered with kerb, channel and stormwater	1 500 000
	14	Construction of roads	Cape seal Monamodi Street, lowered with kerb, channel and stormwater	1 274 070
	15	Upgrading of roads (Tarring of roads) in China Square – 1. Zim,	Cape seal Man Road 1102, lowered with kerb,	1 502 330

Detailed Projects – 2008/09				
Unit	Ward	Projects/Services Description	Identified Project	Amount (R)
		2. Sejake linked to these house numbers 10450–10358-10382 and 3.Terror Lekota linked to these house numbers 10805–10667–10698; 2 nd Priority in order of preference: Internal streets 1. China Square 2729-2709, 2753-2756 2. Sejake 10430-10460 (Construction should make provision for stormwater control)	channel and stormwater	
	27	Completion of tarred road in Section F from Motse-Motjha to Botshabelo West tarred road	Cape seal Road FG 6, raised with open side drains	1 980 000
	28	Tarring of streets linked to these houses in the order of priority: 1. 1277-1248 Next to K Clinic, 2. 2176 next to Traffic Dept & Nuwekamp, 3. 311-3350H 4. 1743 K-3612	Cape seal Road B4, raised with open side drains	1 400 000
	29	Roads be improved: gravel roads and stormwater canal be part to control water - Street linked to these houses in the order of priority: 22-1095J, 1126-1669J and 1945-2315J	cape seal Road K2, lowered with kerb, channel and stormwater	2 190 000
	30	Tarred streets linked to the following houses in the order of priority: 1. 870-871H2, 2. 152H1, 3. 889G, 4. 1158-1188H 5. 39G	Cape seal 26 th Street, lowered with kerb, channel and stormwater	1 339 480
	31	Tarred road in the ward linked to these houses: 1588 C – 1964 C	Cape seal Bot Road 389, lowered with kerb, channel and stormwater	2 160 000
	32	Tarring of road	Bot Road 429	1 630 000
	33	Building of storm water drainage system linked to the following house numbers in the order of priority: 1. 2136-2240A, 2. 223A, 3. 1060-1049A, 4. 2203A, 5. 140A, 6. 366A, 1099-1109A, 7. 15 & 16, 8. 1060-1081A, 1928A, 678-679D, 1036-1154D	Cape seal Bots SW 0801 with underground stormwater	1 623 420
	34	Rebuilding of tar road from	Cape seal Bot Road 995,	1 320 000

Detailed Projects – 2008/09				
Unit	Ward	Projects/Services Description	Identified Project	Amount (R)
		Interstate Bus Line to Multi-functional Centre	raised with open side drain	
	35	Tarred roads and stormwater linked to these house numbers: 1. 207-1132L, 2. 2336L, 3. 1813D, 1143C	Cape seal Bot Road 582, raised with open side drain	2 190 000
	36	Tarring of street linked to house number 1232 U	Cape seal Bot Road 997, lowered with kerb, channel and stormwater	1 383 370
	37	Tarred main roads linked to these house numbers: 1. 897-761V, 2. 336-1635M, 3. 3017U, 4. 2943W	Cape seal Bot Road 1055, raised with open side drain	1 800 000
	38	Tarring of main roads and building of stormwater linked to these house numbers - Main roads in the order of priority: 1. 798-1153M, 2. 2926N 3. Internal streets: 2144M.	Cape seal Bot Road 648, lowered with kerb, channel and stormwater	1 199 360
	39	Roads and stormwater – Town, Moroka, Ratau, Ratlou	Cape seal Tha SW 0801 with underground stormwater	3 181 850
	40	Construction and upgrading of roads and stormwater - 1. Two streets at Serwalo, 2. 6 Short streets Seloshesha, Ratlou and Vlenter	Cape seal TN 62, lowered with kerb, channel and stormwater	2 047 580
	41	Tarring of streets in Bultfontein 1	Cape seal Road in Merino, lowered with kerb, channel and stormwater	1 250 000
	42	Construction of tarred roads and storm water, Bultfontein Ext	Cape seal Road in New Ext (Bultfontein), lowered with kerb, channel and stormwater	1 250 000
	43	Construction of tarred roads	Cape seal Tha Road 332, lowered with kerb, channel and stormwater	2 729 430
	45	Construction of tarred roads	Cape seal Bloem Road 294, lowered with kerb, channel and stormwater	2 164 060
Water and	9	Basic sanitation to erven and	Installation of waterborne	3 058 000

Detailed Projects – 2008/09				
Unit	Ward	Projects/Services Description	Identified Project	Amount (R)
Sanitation		water to erven	sewerage in Hillside view	
			Water connection to erven	2 640 000
	10	Basic sanitation to National Targets	Waterborne sewerage in JB Mafora	1 184 176
	11	Basic sanitation to National Targets	Waterborne sewerage in Caleb Motshabi, Khotsoong	1 184 176
	12	Basic sanitation to erven and water to erven	Waterborne toilets in Turflaagte Phase II as part of bucket eradication Phase 3	6 742 102
		Basic sanitation to National Targets	Waterborne sewerage in Chris Hani	1 184 176
	17	Basic sanitation to erven and water to erven	Waterborne sewerage and stormwater drainage in Grassland 2 and 3	3 470 600
			Water reticulation in Grassland 2 and 3	2 000 000
	27	Basic sanitation to erven and water to erven	Waterborne sewerage in Section F Extension	3 915 600
			Water connection to erven in Section F Extension	2 075 000
		Water connection to National Targets	Water connection in Section K	2 123 392
	29	Basic sanitation to erven	Installation of waterborne toilets in Section J as part of bucket eradication Phase 3	1 998 905
	31	Basic sanitation to erven	Installation of waterborne toilets in Section C as part of bucket eradication Phase 3	15 066 027
	32	Basic sanitation to erven	Installation of waterborne toilets in Section E as part of bucket eradication Phase 3	3 255 732
	33	Basic sanitation to erven	Installation of waterborne toilets in Section A as part	7 349 017

Detailed Projects – 2008/09				
Unit	Ward	Projects/Services Description	Identified Project	Amount (R)
			of bucket eradication Phase 3	
	33/35	Basic sanitation to erven	Installation of waterborne toilets in Section D as part of bucket eradication Phase 3	3 588 216
	40	Water connection to National Targets	Water connection to erven in Selosesha	2 123 392
			Water connection to erven in Seroalo	2 123 392
	42	Basic sanitation to National Targets	Waterborne sewerage in Bultfontein 1, 2 and 3	1 184 176
			Water connection to erven in Bultfontein 1, 2 and 3	2 123 393
	45	Basic sanitation and water to erven	Installation of waterborne sanitation in Bloemside Phase 9 and 10	3 594 000
			Water reticulation in Bloemside Phase 9 and 10	2 000 000
		Basic sanitation to National Targets	Waterborne toilets in Bloemside Phase 6	1 184 176
			Water connection too erven in Bloemside Pjase 6	2 123 392
Soccer World Cup 2010 Projects		Hosting 2010 Soccer World Cup	Upgrading of Free State Stadium for 2010	191 865 875
		Integrated public transport system	Intermodal Public Transport Facility and related transport	149 770 000
		Road improvements	Mangaung Activity Corridor	6 500 000
		Road improvements	Public Transport Operational Plan	3 000 000
			Bloemspruit pedestrian route	12 000 000
		Road improvements	Nelson Mandela Avenue	10 000 000

Detailed Projects – 2008/09				
Unit	Ward	Projects/Services Description	Identified Project	Amount (R)
		Road improvements	Upgrading Parfitt Avenue	64 389 000
			Undetermined projects	2 617 000
Housing	1	Housing	Upgrading of White City Hostel, Bochabela	5 031 640
Centlec	2	Street lights – Maleleka	Centlec to follow up with Metro for the installation of street lights.	0
		Street lights – Bataung, Likate, Mosina, Matlhape, Selebano and Dr Lebona	Centlec to follow up with Metro for the installation of street lights.	0
	4	High mast lights – Kgatelopele next to cannal, cnr Monapi and Dr Belcher, Namibia no 27935, next to storm water cannal	Three high-mast lights will be installed by 2007/08.	246 410.52
	7	Highmast lights	Two high-mast lights will be installed by 2007/08.	82 136.84
	8	Electrification of Phase 9 and 10		2 007 000
	10	Street lights and highmast lights – Rocklands3, Ipopeng and J.B. Mafora	Two high-mast lights will be installed by 2007/08.	246 410.52
	12	Highmast light – Khotsong and Caleb Motshabi	Site layout has to be approved by council.	0
		Electricity – Khotsong and Caleb	Site layout has to be approved by council	0
	14	Street lights - Modimogale and Highmast lights - Bloemanda	The project is continuing	35 000
	15	High mast lights	Two high-mast lights will be installed by 2007/08.	199 273.68
	16	Street lights	Centlec to follow up with Metro for the installation of street lights.	0
	17	High mast light in Eeufees Road	Four high-mast lights will be installed by 2007/08.	328 547.36
	27	Electrification of Botshabelo West	Project will be done 2008/2009 financial year.	0
	28	High mast lights	Two high-mast lights will be installed by 2007/08.	164 273.68

Detailed Projects – 2008/09				
Unit	Ward	Projects/Services Description	Identified Project	Amount (R)
	31	High mast lights	Two high-mast lights will be installed by 2007/08.	164 273.68
	32	High mats lights – Matshaba Shop, Tlokoeng, Training centr and Section B 135	Three high-mast lights will be installed by 2007/08.	246 410.52
		Street lights	Centlec to follow up with Metro for the installation of street lights.	0
	38	High mast lights	Six high-mast lights will be installed by 2007/08.	492 821.04
	39	Electification of houses in Ramakgari and Ratau Extension High mast lights in Rtau, Moroka, Flenfer, Morolong Ramakgari and Ratlou	Four high-mast lights will be installed by 2007/08.	328 547.36
	40	High mast lights in Serwalo, Flenfer, Seloshesha Ext, Seloshesha, Unit 1, Unit 1 Ext and Ratlou	Three high-mast lights will be installed by 2007/08.	246 410.52
	41	High mast lights	Seven high-mast lights will be installed by 2007/08.	574 957.88
	42	High mast and street lights in Zone 2, 3 and 5	Four high-mast lights will be installed by 2007/08.	328 547.36
	43	High mast lights	Four high-mast lights will be installed by 2007/08.	28 547.36
Centlec		Servitudes and land (including investigation, remuneration, registration)		334,000
		Power station office block		127,200
		Power station office block electrical installation (upgrading, rectify and certify according to OHS Act Regulations))		200,000
		4 x computers & 2 x A 3 printers (design & development)		36,750
		Bloemfontein Central, South, East, North, West, Mangaung South, Thaba 'Nchu Central		6,700,000
		Electricity connections (Bulk) Bloemfontein, Mangaung, Botshabelo and Thaba 'Nchu		11,000,000
		Botshabelo Sub T: Establishing firm capacity		1,500,000
		Botshabelo Sub K: Establishing firm capacity		1,500,000
		Botshabelo Sub E: New distribution centre		5,000,000

Detailed Projects – 2008/09				
Unit	Ward	Projects/Services Description	Identified Project	Amount (R)
		Township developments: electrification of residential areas for which township establishment have been approved (DME). (Reticulation of 4000 erven) Bergman Sqr Phase 3, Koot Niemann, Botshabelo, Meriteng		12,100,000
		Electrifications and DME Connections (Reticulation of 4000 erven) Bergman Sqr Phase 3, Koot Niemann, Botshabelo, Meriteng		6,568,000
		Electrifications and DME Connections (Reticulation of 4000 erven) Bergman Sqr Phase 3, Koot Niemann, Botshabelo, Meriteng		3,555,000
		Modernisation of 11KV services due to unforeseen shifting of services		1,232,620
		Development of low voltage network due to load growth (existing network)		636,000
		Erven developm on hamilton - vista park from de wet dc + contribution (phase 3)		950,000
		External 11kv feeders and supply to erven developm - Vista Park: primary switchgear (phase 3)		532,000
		Extension and upgrading of the 11kv overhead network in the peri-urban areas		530,000
		Noordstad DC: 11kV Primary cables from to Noordstad development 2x primary substations		3,347,562
		Bayswater DC: 11kV Primary cables from DC to La Farge (Plot 6) primary substation		494,362
		Coronation DC: 11kV Primary cables from DC to New Business Centre primary substation		2,684,618
		Clover DC: 132kV/11kV 30MVA DC		1,500,000
		Clover DC: 11kV Primary cables from DC to Vodacom primary substation		706,750
		Shannon A DC: 132kV/11kV DC		1,210,000
		Bloemdundria DC: 11kV Alternative supply for Mandela View / Roodewal areas		412,720
		Vista Park DC: 132kV/11kV 20MVA DC		3,531,000
		Gen de Wet DC: 11kV primary cables from existng cable at Railway to Vista No 1 substation & switchgear		532,733
		Gen de Wet DC: Secondary cable between Vista No 2 and Vista No 3		1,734,605
		Gen de Wet DC: Replacement of 33kV Cable De Wet to Pellissier		6,050,000
		Coal Yard DC: 11kV Primary cable to Harvey 3 sub		936,547

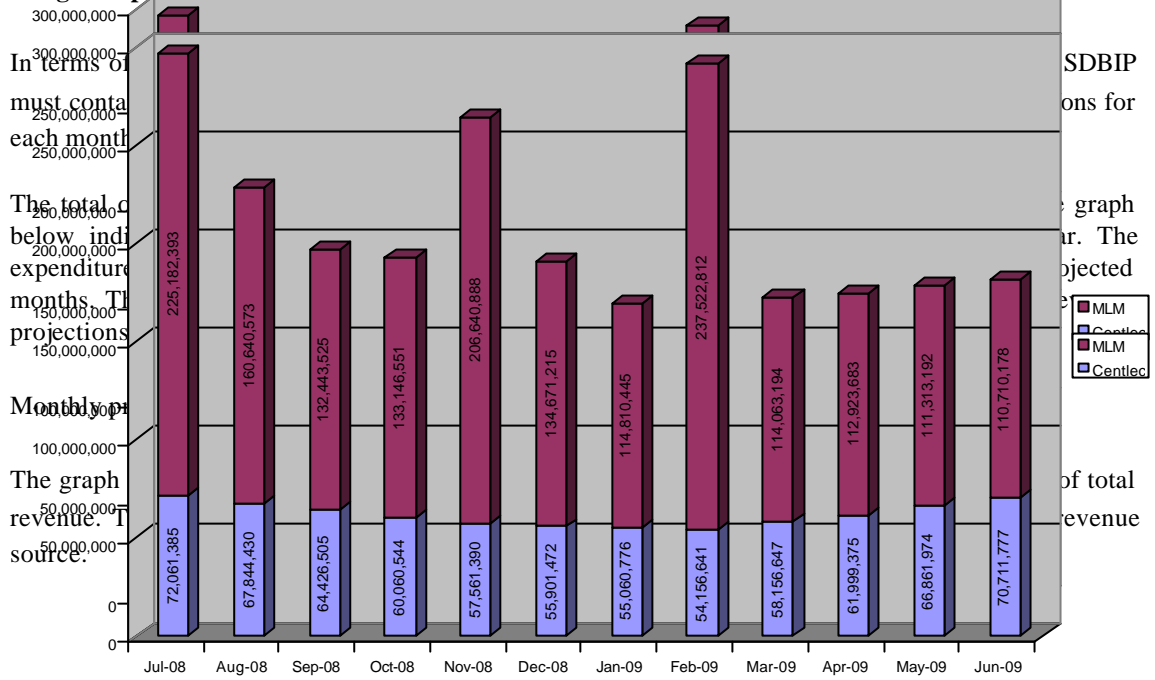
Detailed Projects – 2008/09				
Unit	Ward	Projects/Services Description	Identified Project	Amount (R)
		Fichardtpark: Master plan for upgrading of electrical network		500,000
		Show Grounds DC: Upgrading of Local TRFR Show Grounds		330,000
		Willows DC: 132kV to 11kV (35MVA) & 33kV (70MVA) DC		30,000,000
		Park West DC: 11kV primary cable & 11kV primary switchgear at Brandkop substation		587,584
		Park West DC: Secondary cable between Rissie street and Brandkop Primary sub		395,192
		132kV Northern ring from Noordstad DC to Harvard DC		2,288,000
		Harvard DC: Increase incomer ratings at Harvard		1,496,000
		Botshabelo: 132kV ESKOM connection & extensions to substation		2,000,000
		Refurbishment of unforeseen decrepit 11 kV cable (Transmission)		600,000
		Refurbishment - Transmission		600,000
		1x Desktop Computers with 17" LCD Screen & Printers		11,000
		1x Desktop Computers with 17" LCD Screen & Printers		11,000
		HT testers		25,000
		Link sticks		20,000
		Waterpump		7,000
		Portable radios		16,000
		Crimping tools		20,000
		Refurbishment over-loaded transformers in 11kV substations		140,000
		Refurbishment decrepit substation batteries and battery charges		195,000
		Refurbishment decrepit 11kV switchgear		885,000
		Refurbishment of neutral earthing resistors at all distribution centres		300,000
		Replacement of decrepit substation fence - eastern switch yard.		235,000
		Life extension of distribution transformers - purification, desludge and re-generation of insulating oils		272,000
		Computer and printer (replacement - medium voltage superintendent)		7,950
		Replacement of Fixed Installation CO2 Fire Protection System at Selbourne Distribution Centre.		139,000

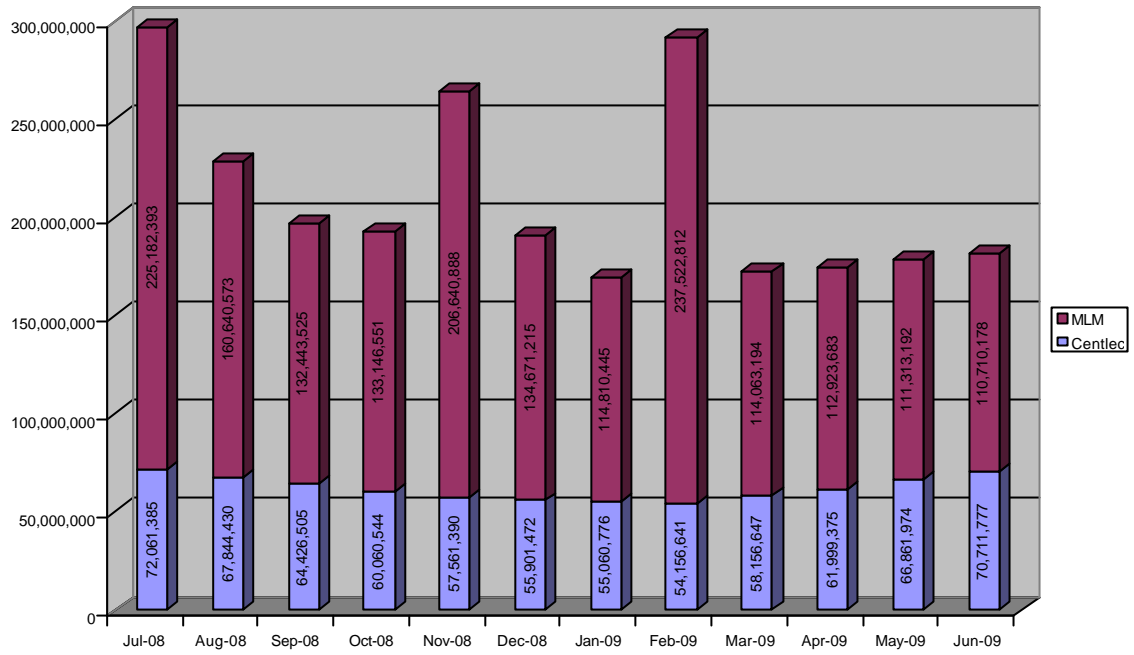
Detailed Projects – 2008/09				
Unit	Ward	Projects/Services Description	Identified Project	Amount (R)
		Portable Petrol driven Arc Welder / Generator		12,500
		Replacement of electric rock breaker		14,000
		Replacement of rusted and damaged distribution boxes		200,000
		Replacement of decrepit low voltage overhead lines		250,000
		Replacement of decrepit streetlights aluminium cables		150,000
		2 x desktop computers for low voltage section		15,000
		Cutting torch		7,000
		1 x desktop computer and a printer		13,250
		Upgrading of MPC computer for load management, traffic control & streetlight control		26,500
		Installation of communication equipment at Distribution Centers		200,000
		Upgrading of remote terminal units at substations feeding rural overhead lines		110,000
		Upgrading of remote terminal units at Distribution Centres		341,780
		Industrial SQL server for scada historical data		230,000
		Installation of multiplexers at Distribution Centers		230,000
		Communication system analyzer for telemetry radio equipment		170,000
		Replacement of 132/33KV tap change control panels at Bayswater and Park West DC		420,000
		Replacement of 132/11KV tap change control panel at Dan Pienaar DC		250,000
		Refurbishment of protection at Selborne, Willows and Spitskop DC		250,000
		Replacement of laptop computer for scada section		11,500
		2 x Office Personal Computer + 2 x A3 Inkjet printers		20,100
		Replacement of 240mm ² x 3 Cu XLPE cable with 240mm ² x 3 Cu PLTC cable between Sub A and Sub H with 240mm ² .		1,500,000
		Link Sticks - replace x2 and 2 x additional		20,000
		Portable rados - 3 x additional		18,000
		Crimping tools - additional 1 x big and 1 x small		20,000
		Loop testers - 4 x additional		20,000

Detailed Projects – 2008/09				
Unit	Ward	Projects/Services Description	Identified Project	Amount (R)
		Recorders - 2 x new		60,000
		Moving of connections - RDP/Masakhane Houses		1,000,000
		Customer services building entrance upgrade		150,000
		Refurbishment of AMR system		300,000
		Replacement of prepaid meters		20,000
		Replacement of prepaid meters		20,000
		Replacement of prepaid meters		40,000
		Replacement of prepaid meters		250,000
		Replacement of prepaid meters		200,000
		Replacement of prepaid meters		220,200
		Instruments with modems and remote communication to check quality of supply on the network - NRS 048		220,200
		Development of a metering assessment facility to check the calibration and accuracy of current transformers, voltage transformers and meter related equipment to comply with metering grid code and NRS specifications.		250,000
		Additional office accommodation - customer services		250,000
		Extension of bulk AMR metering		500,000
		Extension of domestic AMR metering		120,000
		Additional verifiers to check and verify prepaid meters		27,500
		3 notebook computers bulk meter programming		14,000
		GIS capturing of electricity meters		60,000
		Automate data capturing of meter inspections		150,000
		Meter management system		250,000
		Power quality		200,000
		Upgrade security systems		1,000,000
		1 x note book computer (replacement)		20,000
		Creation of offices - Centlec premises		1,777,000
		Building of toilet block at customer care		500,000

Detailed Projects – 2008/09				
Unit	Ward	Projects/Services Description	Identified Project	Amount (R)
		1 x Laptop Computer (Replacement)		20,000
		Replace MLM shelves with econo hi-density mosile base tracks		200,000

Budget Implementation Plans for 2008/09





Total Revenue - Mangaung

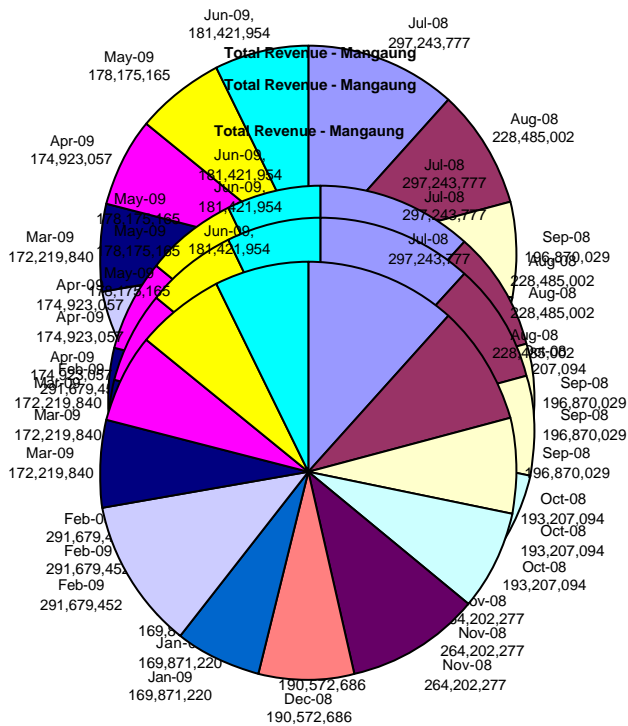


Table 6 provides Mangaung Local Municipality monthly projections of revenue by source.

Mangaung Local Municipality													
Revenue by Source	Budget	Monthly Projections of Revenue by Source											
	2008/09	Jul-08	Aug-08	Sep-08	Oct-08	Nov-08	Dec-08	Jan-09	Feb-09	Mar-09	Apr-09	May-09	Jun-09
Property Rates	285,027,336	21,587,033	47,569,973	21,587,033	21,587,033	21,587,033	21,587,033	21,587,033	21,587,033	21,587,033	21,587,033	21,587,033	21,587,033
Service Charges													
Sale of Water	273,071,532	18,236,890	20,180,476	22,755,961	23,458,987	24,009,871	24,983,651	24,756,213	25,896,158	24,008,963	22,869,451	21,258,961	20,655,950
Sanitary Fees	108,628,245	8,653,221	13,442,814	8,653,221	8,653,221	8,653,221	8,653,221	8,653,221	8,653,221	8,653,221	8,653,221	8,653,221	8,653,221
Operating Grants and Subsidies													
Subsidies	318,678,220	99,499,973	2,242,034	2,242,034	2,242,034	75,185,487	2,242,034	2,242,034	123,814,457	2,242,034	2,242,034	2,242,034	2,242,031
Capital Grants and Subsidies	504,846,380	51,887,198	51,887,198	51,887,198	51,887,198	51,887,198	51,887,198	32,253,866	32,253,865	32,253,865	32,253,866	32,253,865	32,253,865
Fines	9,874,570	822,881	822,881	822,881	822,881	822,881	822,881	822,881	822,881	822,881	822,881	822,881	822,881
Interest Earned - External													
Investments	28,000,000	2,333,333	2,333,333	2,333,333	2,333,333	2,333,333	2,333,333	2,333,333	2,333,333	2,333,333	2,333,333	2,333,333	2,333,333
Interest Earned - Outstanding													
Debtors	37,300,000	3,108,333	3,108,333	3,108,333	3,108,333	3,108,333	3,108,333	3,108,333	3,108,333	3,108,333	3,108,333	3,108,333	3,108,333
Interest on Shareholder Loan	65,458,303	5,454,859	5,454,859	5,454,859	5,454,859	5,454,859	5,454,859	5,454,859	5,454,859	5,454,859	5,454,859	5,454,859	5,454,859
Rent Facilities and Equipment	13,282,785	1,106,899	1,106,899	1,106,899	1,106,899	1,106,899	1,106,899	1,106,899	1,106,899	1,106,899	1,106,899	1,106,899	1,106,899
Licenses and Permits	750,030	62,503	62,503	62,503	62,503	62,503	62,503	62,503	62,503	62,503	62,503	62,503	62,503
Agency Services	9,624,329	802,027	802,027	802,027	802,027	802,027	802,027	802,027	802,027	802,027	802,027	802,027	802,027
Seconded Personnel Centlec	90,217,565	7,518,130	7,518,130	7,518,130	7,518,130	7,518,130	7,518,130	7,518,130	7,518,130	7,518,130	7,518,130	7,518,130	7,518,130
Other Income	49,309,351	4,109,113	4,109,113	4,109,113	4,109,113	4,109,113	4,109,113	4,109,113	4,109,113	4,109,113	4,109,113	4,109,113	4,109,113
Total Revenue	1,794,068,646	225,182,393	160,640,573	132,443,525	133,146,551	206,640,888	134,671,215	114,810,445	237,522,812	114,063,194	112,923,683	111,313,192	110,710,178

Table 7 provides Centlec (PTY) Ltd monthly projections of revenue by source.

Centlec													
Revenue by Source	Monthly Projections of Revenue by Source												
	Budget 2008/09	Jul-08	Aug-08	Sep-08	Oct-08	Nov-08	Dec-08	Jan-09	Feb-09	Mar-09	Apr-09	May-09	Jun-09
Sale of Electricity	658,768,700	64,891,867	60,674,912	57,256,987	52,891,026	50,391,872	48,731,954	47,891,258	46,987,123	50,987,129	54,829,857	59,692,456	63,542,259
Operating Grants and													
Subsidies	42,547,400	3,545,617	3,545,617	3,545,617	3,545,617	3,545,617	3,545,617	3,545,617	3,545,617	3,545,617	3,545,617	3,545,617	3,545,617
Capital Grants and Subsidies	13,268,000	1,105,667	1,105,667	1,105,667	1,105,667	1,105,667	1,105,667	1,105,667	1,105,667	1,105,667	1,105,667	1,105,667	1,105,667
Public Contributions (Capex)	12,100,000	1,008,333	1,008,333	1,008,333	1,008,333	1,008,333	1,008,333	1,008,333	1,008,333	1,008,333	1,008,333	1,008,333	1,008,333
Fines	700,000	58,333	58,333	58,333	58,333	58,333	58,333	58,333	58,333	58,333	58,333	58,333	58,333
Agency Services	2,730,898	227,575	227,575	227,575	227,575	227,575	227,575	227,575	227,575	227,575	227,575	227,575	227,575
Profit on Sale of Assets	30,000	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
Other Income	14,657,912	1,221,493	1,221,493	1,221,493	1,221,493	1,221,493	1,221,493	1,221,493	1,221,493	1,221,493	1,221,493	1,221,493	1,221,493
Total Revenue	744,802,910	72,061,385	67,844,430	64,426,505	60,060,544	57,561,390	55,901,472	55,060,776	54,156,641	58,156,647	61,999,375	66,861,974	70,711,777
Total Revenue - Mangaung	2,538,871,556	297,243,777	228,485,002	196,870,029	193,207,094	264,202,277	190,572,686	169,871,220	291,679,452	172,219,840	174,923,057	178,175,165	181,421,954

Table 8 provides monthly projections of operational expenditure by vote.

Mangaung Local Municipality													
	Budget	Monthly Projections of Operating Expenditure per Vote											
	2008/09	Jul-08	Aug-08	Sep-08	Oct-08	Nov-08	Dec-08	Jan-09	Feb-09	Mar-09	Apr-09	May-09	Jun-09
City Manager	4,859,122	404,927	404,927	404,927	404,927	404,927	404,927	404,927	404,927	404,927	404,927	404,927	404,927
Chief Operating Officer	110,082,835	9,173,570	9,173,570	9,173,570	9,173,570	9,173,570	9,173,570	9,173,570	9,173,570	9,173,570	9,173,570	9,173,570	9,173,570
Corporate Services	64,828,536	5,402,378	5,402,378	5,402,378	5,402,378	5,402,378	5,402,378	5,402,378	5,402,378	5,402,378	5,402,378	5,402,378	5,402,378
Fresh Produce Market	11,963,713	996,976	996,976	996,976	996,976	996,976	996,976	996,976	996,976	996,976	996,976	996,976	996,976
Finance	56,829,508	4,735,792	4,735,792	4,735,792	4,735,792	4,735,792	4,735,792	4,735,792	4,735,792	4,735,792	4,735,792	4,735,792	4,735,792
Community and Social Devlp't	203,404,134	16,950,345	16,950,345	16,950,345	16,950,345	16,950,345	16,950,345	16,950,345	16,950,345	16,950,345	16,950,345	16,950,345	16,950,345
Economic Devlp't and Planning	41,873,795	3,489,483	3,489,483	3,489,483	3,489,483	3,489,483	3,489,483	3,489,483	3,489,483	3,489,483	3,489,483	3,489,483	3,489,483
Housing	29,578,048	2,464,837	2,464,837	2,464,837	2,464,837	2,464,837	2,464,837	2,464,837	2,464,837	2,464,837	2,464,837	2,464,837	2,464,837
Infrastructural Services	297,251,723	24,770,977	24,770,977	24,770,977	24,770,977	24,770,977	24,770,977	24,770,977	24,770,977	24,770,977	24,770,977	24,770,977	24,770,977
Water Services	274,431,584	16,869,299	18,869,299	21,953,643	20,453,643	24,453,643	26,310,198	29,253,643	30,453,643	24,453,643	22,453,643	20,453,643	18,453,643
Miscellaneous Services	209,443,717	17,453,643	17,453,643	17,453,643	17,453,643	17,453,643	17,453,643	17,453,643	17,453,643	17,453,643	17,453,643	17,453,643	17,453,643
Total Parent Municipality	1,304,546,715	102,712,227	104,712,227	107,796,571	106,296,571	110,296,571	112,153,126	115,096,571	116,296,571	110,296,571	108,296,571	106,296,571	104,296,571
Centlec (Pty) Ltd	710,111,931	65,977,354	62,875,554	59,408,085	56,840,049	55,875,419	54,513,620	54,588,688	55,086,098	57,783,681	59,675,333	62,415,061	65,072,989
Total Centlec	710,111,931	65,977,354	62,875,554	59,408,085	56,840,049	55,875,419	54,513,620	54,588,688	55,086,098	57,783,681	59,675,333	62,415,061	65,072,989
Total Expenditure per Vote -													
Mangaung	2,014,658,646	168,689,581	167,587,781	167,204,656	163,136,620	166,171,990	166,666,746	169,685,259	171,382,669	168,080,252	167,971,904	168,711,632	169,369,560

Table 9 provides quarterly projections of revenue for 2008/09 both Mangaung Local Municipality and Centlec (Pty) Ltd.

Parent Municipality	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget
	YTD	YTD	YTD	YTD	2008/09
	Sep-08	Dec-08	Mar-09	Jun-09	
Revenue by Source					
Property Rates	90,744,039	64,761,099	64,761,099	64,761,099	285,027,336
Service Charges					
Sale of Water	61,173,327	72,452,509	74,661,334	64,784,362	273,071,532
Sanitary Fees	30,749,256	25,959,663	25,959,663	25,959,663	108,628,245
Operating Grants and Subsidies	103,984,041	79,669,555	128,298,525	6,726,099	318,678,220
Capital Grants and Subsidies	155,661,594	155,661,594	96,761,596	96,761,596	504,846,380
Fines	2,468,643	2,468,643	2,468,643	2,468,641	9,874,570
Interest Earned - External Investments	7,000,000	7,000,000	7,000,000	7,000,000	28,000,000
Interest Earned - Outstanding Debtors	9,325,000	9,325,000	9,325,000	9,325,000	37,300,000
Interest on Shareholder Loan	16,364,576	16,364,576	16,364,576	16,364,575	65,458,303
Rent Facilities and Equipment	3,320,696	3,320,696	3,320,696	3,320,697	13,282,785
Licenses and Permits	187,508	187,508	187,508	187,506	750,030
Agency Services	2,406,082	2,406,082	2,406,082	2,406,083	9,624,329
Seconded Personnel Centlec	22,554,391	22,554,391	22,554,391	22,554,392	90,217,565
Other Income	12,327,338	12,327,338	12,327,338	12,327,337	49,309,351
Total Revenue	518,266,491	474,458,654	466,396,451	334,947,050	1,794,068,646
Centlec (Pty) Ltd	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget
	YTD	YTD	YTD	YTD	2008/09
Revenue by Source	Sep-08	Dec-08	Mar-09	Jun-09	
Sale of Electricity	182,823,766	152,014,852	145,865,510	178,064,572	658,768,700
Operating Grants and Subsidies	10,636,851	10,636,851	10,636,851	10,636,847	42,547,400
Capital Grants and Subsidies	3,317,000	3,317,000	3,317,000	3,317,000	13,268,000
Public Contributions (Capex)	3,025,000	3,025,000	3,025,000	3,025,000	12,100,000
Fines	175,000	175,000	175,000	175,000	700,000
Agency Services	682,725	682,725	682,725	682,723	2,730,898
Profit on Sale of Assets	7,500	7,500	7,500	7,500	30,000
Other Income	3,664,478	3,664,478	3,664,478	3,664,478	14,657,912
Total Revenue	204,332,320	173,523,406	167,374,064	199,573,120	744,802,910
Total Revenue - Mangaung	722,598,811	647,982,060	633,770,515	534,520,170	2,538,871,556

Table 10 provides quarterly projections of expenditure for 2008/09 both MLM and Centlec.

	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget
Operating Expenditure per Vote	Sep-08	Dec-08	Mar-09	Jun-09	2008/09
City Manager	1,214,781	1,214,781	1,214,780	1,214,780	4,859,122
Chief Operating Officer	27,520,709	27,520,709	27,520,709	27,520,708	110,082,835
Corporate Services	16,207,134	16,207,134	16,207,134	16,207,134	64,828,536
Fresh Produce Market	2,990,928	2,990,928	2,990,928	2,990,929	11,963,713
Finance	14,207,377	14,207,377	14,207,377	14,207,377	56,829,508
Community and Social Development	50,851,034	50,851,034	50,851,033	50,851,033	203,404,134
Economic Development and Planning	10,468,449	10,468,449	10,468,449	10,468,448	41,873,795
Housing	7,394,512	7,394,512	7,394,512	7,394,512	29,578,048
Infrastructural Services	74,312,931	74,312,931	74,312,931	74,312,930	297,251,723
Water Services	57,692,241	71,217,484	84,160,929	61,360,930	274,431,584
Miscellaneous Services	52,360,929	52,360,929	52,360,929	52,360,930	209,443,717
Total Parent Municipality	315,221,025	328,746,268	341,689,711	318,889,711	1,304,546,715
Centlec (Pty) Ltd - Electricity Entity	188,260,993	167,229,088	167,458,467	187,163,383	710,111,931
Total Centlec	188,260,993	167,229,088	167,458,467	187,163,383	710,111,931
Total Expenditure per Vote-					
Mangaung	503,482,018	495,975,356	509,148,178	506,053,094	2,014,658,646

Table 11 provides monthly projections of capital spending by vote for both Mangaung Local Municipality and Centlec (Pty) Ltd

Capital Expenditure per Vote	Budget	Monthly Projections											
	2008/09	Jul-08	Aug-08	Sep-08	Oct-08	Nov-08	Dec-08	Jan-09	Feb-09	Mar-09	Apr-09	May-09	Jun-09
Housing	5,031,640	419,303	419,303	419,303	419,303	419,303	419,303	419,303	419,303	419,303	419,303	419,303	419,303
Infrastructural Services	130,427,020	10,868,918	10,868,918	10,868,918	10,868,918	10,868,918	10,868,918	10,868,918	10,868,918	10,868,918	10,868,918	10,868,918	10,868,918
Water Services	22,791,660	1,899,305	1,899,305	1,899,305	1,899,305	1,899,305	1,899,305	1,899,305	1,899,305	1,899,305	1,899,305	1,899,305	1,899,305
World Cup Projects	440,141,875	52,667,313	52,667,313	52,667,313	52,667,313	52,667,313	52,667,308	20,689,667	20,689,667	20,689,667	20,689,667	20,689,667	20,689,667
Total Parent Municipality	598,392,195	65,854,840	65,854,840	65,854,840	65,854,840	65,854,840	65,854,835	33,877,194	33,877,194	33,877,194	33,877,194	33,877,194	33,877,194
Centlec (Pty) Ltd - Electricity Entity	129,041,723	10,753,477	10,753,477	10,753,477	10,753,477	10,753,477	10,753,477	10,753,477	10,753,477	10,753,477	10,753,477	10,753,477	10,753,477
Total Centlec	129,041,723	10,753,477	10,753,477	10,753,477	10,753,477	10,753,477	10,753,477	10,753,477	10,753,477	10,753,477	10,753,477	10,753,477	10,753,477
Total Capital Expenditure per Vote	727,433,918	76,608,317	76,608,317	76,608,317	76,608,317	76,608,317	76,608,312	44,630,671	44,630,671	44,630,671	44,630,671	44,630,671	44,630,671

Table 12 provides quarterly projections of capital expenditure.

Capital Expenditure per Vote	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Annual Budget
	Sep-08	Dec-08	Mar-09	Jun-09	2008/09
Housing	1,257,910	1,257,910	1,257,910	1,257,910	5,031,640
Infrastructural Services	32,606,755	32,606,755	32,606,755	32,606,755	130,427,020
Water Services	5,697,915	5,697,915	5,697,915	5,697,915	22,791,660
World Cup Projects	158,001,939	158,001,934	62,069,001	62,069,001	440,141,875
Total Parent Municipality	197,564,519	197,564,514	101,631,581	101,631,581	598,392,195
Centlec (Pty) Ltd - Electricity Entity	32,260,431	32,260,431	32,260,431	32,260,430	129,041,723
Total Centlec	32,260,431	32,260,431	32,260,431	32,260,430	129,041,723
Total Capital Expenditure per Vote	229,824,950	229,824,945	133,892,012	133,892,011	727,433,918